

**Congress of the United States**  
**House of Representatives**

COMMITTEE ON OVERSIGHT AND REFORM

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<http://oversight.house.gov>

May 8, 2020

The Honorable Megan J. Brennan  
Postmaster General and Chief Executive Officer  
United States Postal Service  
475 L'Enfant Plaza, S.W.  
Washington, D.C. 20260

Dear Postmaster General Brennan,

During the April 9, 2020 remote briefing with the Oversight and Reform Committee, you requested additional financial assistance for the U.S. Postal Service (USPS) to respond to the coronavirus pandemic: \$25 billion emergency grant to cover the short and mid-term pandemic effects, a \$25 billion grant to be used for modernization and infrastructure projects, \$14 billion to pay off its outstanding debt to the U.S. Treasury, and unrestricted U.S. Treasury borrowing authority up to \$25 billion.<sup>1</sup> You stated that acquiring this funding would push the projected insolvency date for the Postal Service to 2023, a mere three years from now. To evaluate such requests, we have repeatedly requested the Postal Service provide the Committee with a long-term business plan.

On April 9, 2020, a Member of the Committee requested an electronic version of the long-term business plan and reforms to transform its business model. You indicated that you would provide the Committee with the plan in follow-up correspondence. Then, during a staff level follow-up briefing the next day, April 10, 2020, the Deputy Postmaster General confirmed that the Board of Governors has approved plans for long-term reform but noted that USPS has no plans to share these reforms until Congress has considered the additional financial assistance.<sup>2</sup>

Last month's briefing was not the first time we have requested a business plan from the Postal Service and received empty promises. In January 2019, then-Ranking Member of the Government Operations subcommittee Mr. Meadows requested a 10-year plan from the USPS. Mr. Meadows stated, "You [Postmaster General Brennan] told me that you have a business plan. I said even if it has the S word for subsidy, I wanted a plan on how we can make the postal system viable long-term. You said you would get that to me in 10 days. You know what? Ten days came and went, and I didn't get anything."<sup>3</sup>

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<sup>1</sup> Briefing by Megan Brennan, Postmaster General, United States Postal Service, to H. Comm. on Oversight & Reform (Apr. 9, 2020).

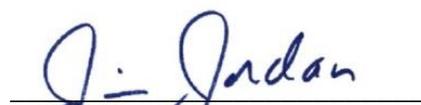
<sup>2</sup> Briefing by Ronald A. Stroman, Deputy Postmaster General, United States Postal Service, to majority and minority staff, H. Comm. on Oversight & Reform and S. Homeland Sec. & Govt. Affairs Comm. (Apr. 10, 2020).

<sup>3</sup> *The Financial Condition of the Postal Service: Hearing Before the H. Comm. on Oversight and Reform*, 116th Cong. 22 (2019) (statement of Rep. Meadows, Member, H. Comm. on Oversight & Reform).

The business plan was promised again three months later during a House Committee on Oversight Reform hearing in April 2019 where you stated that the plan was being finalized and committed to the Chairman and Ranking Member that USPS would provide a plan in 60 days.<sup>4</sup> A final 10-year business plan never materialized. This is unacceptable. Please produce the USPS's 10-year business plan and any other Board-approved reforms to improve the Postal Service's business model and financial operating condition.

The need for a long-term plan is clear: providing billions of dollars in emergency appropriations will only delay insolvency, not eliminate it. Providing the business plan will allow Congress to engage in meaningful and productive negotiations regarding a path forward for USPS. USPS provides an essential service to every community in this nation and we need serious, long-term reforms to equip our nation's postal workers to continue delivering the mail.

Sincerely,



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Jim Jordan  
Ranking Member  
House Committee on  
Oversight and Reform



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Jody B. Hice  
Ranking Member  
Subcommittee on  
Government Operations



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James R. Comer  
Ranking Member  
Subcommittee on Environment



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Michael Cloud  
Ranking Member  
Subcommittee on Economic and  
Consumer Policy



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Chip E. Roy  
Ranking Member  
Subcommittee on Civil Rights and  
Civil Liberties



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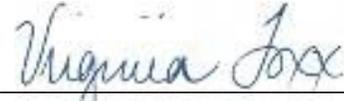
Glenn S. Grothman  
Ranking Member  
Subcommittee on National Security

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<sup>4</sup> *The Financial Condition of the Postal Service: Hearing Before the H. Comm. on Oversight and Reform*, 116th Cong. 24 (2019) (statement of Postmaster General Megan Brennan).



Paul A. Gosar, D.D.S.  
Member of Congress



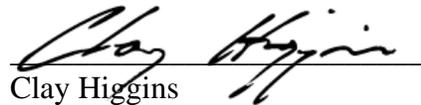
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Thomas H. Massie  
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Ralph W. Norman  
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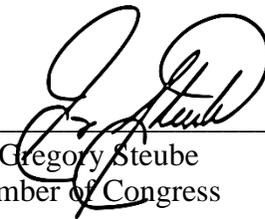
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